



WHAT'S IN STORE Live!

The background features a collage of food items: a pretzel, a slice of cheese, a sushi roll, a donut, and a person walking. The overall aesthetic is colorful and modern.

**Through the Eyes of the Consumer:
Trends that Matter in Dairy, Deli and
Bakery in Retail, Food Service and Beyond**

Agenda

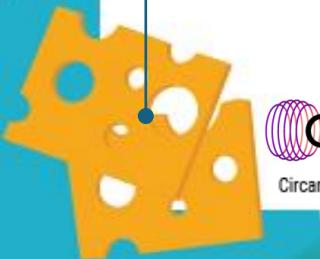


01
What's new with Fresh?

02
Morning Occasions – What's Driving on-the go

03
Lunch and Dinner Occasions – Saving Time

04
Everyday Special Occasions continue to trend



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About Circana's Integrated Fresh – Total Food & Beverage by Department

Utilized Our Industry Partnerships, Including IDDBA, With Retailers and Suppliers to Research Majority-Rules, Agnostic, Fact-Based View of Perishables Definitions



Research Retailer, Supplier Placements

Use retailers and suppliers own systems to analyze which items they consider meat, dairy, deli and bakery



Let Numbers Guide

Let numbers guide the definition – majority rules and can be defended – a representative “industry” view



Engage Industry as “Tie Breakers”

Where the data is not definitive, leverage a governance board of unbiased suppliers, retailers & industry leaders **including IDDBA**

Scan here to learn more about Circana & IDDBA



Integrate fixed and random weight in a syndicated Fresh Unify database

Build this industry standard in an easily accessible, ongoing data set for sales and shopper

Total Food & Bev Update



Total Edible

Total food and beverages (including fresh) is up +3.5% in dollar sales and up +1.5% in volume for L52.

Across Edibles, basket size continued to decline; but increased trip frequency as shoppers seek to **buy what they need, when they need** it.



Perishables

The Perishables department is up +3.9% in trip frequency vs last year, while basket size is up 1%.

The Bakery department's share of Total Perishables has continued to decline due to flat sales and higher than average price increases continue in Perimeter Baked Goods.



A New Year & New Opportunities

Shoppers are purchasing fewer items per trip while also keeping **food-on-hand at the lowest level in 5 years**.

Consumer Sentiment has **decreased again** and continues to be 20-25 pts below 2019 levels.



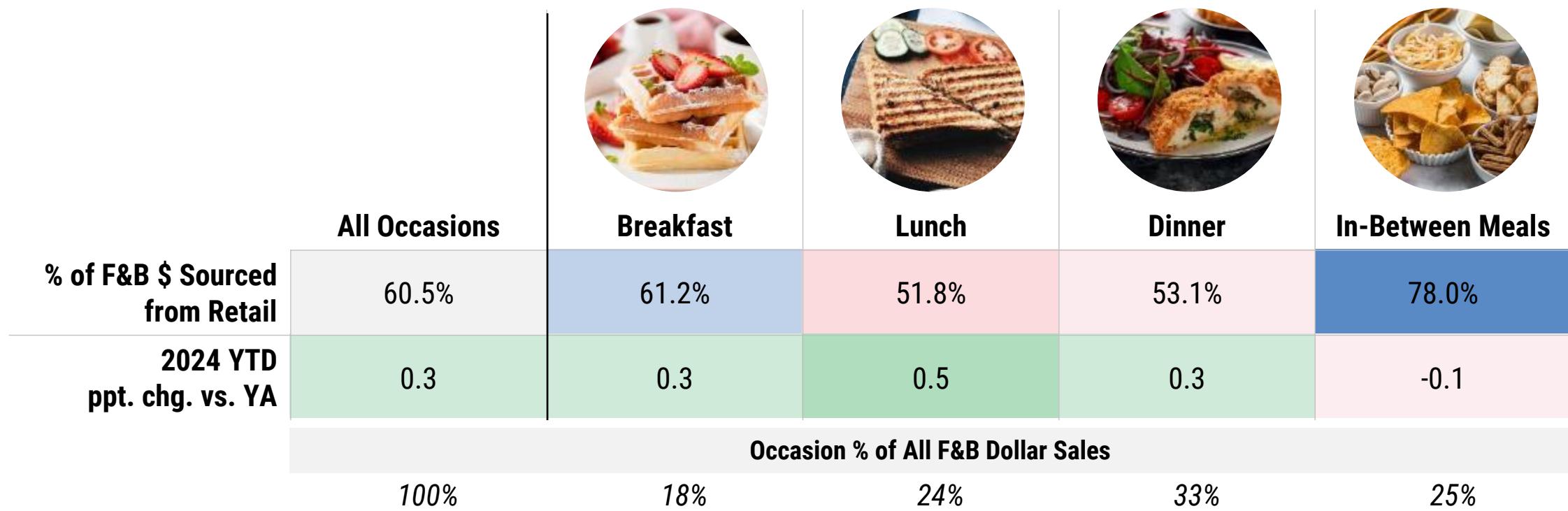
Demand Signals

Affordability is the top concern for U.S. Consumers in 2025.

However, consumers are most **hopeful for improvements** to affordability of food/groceries under the new administration.

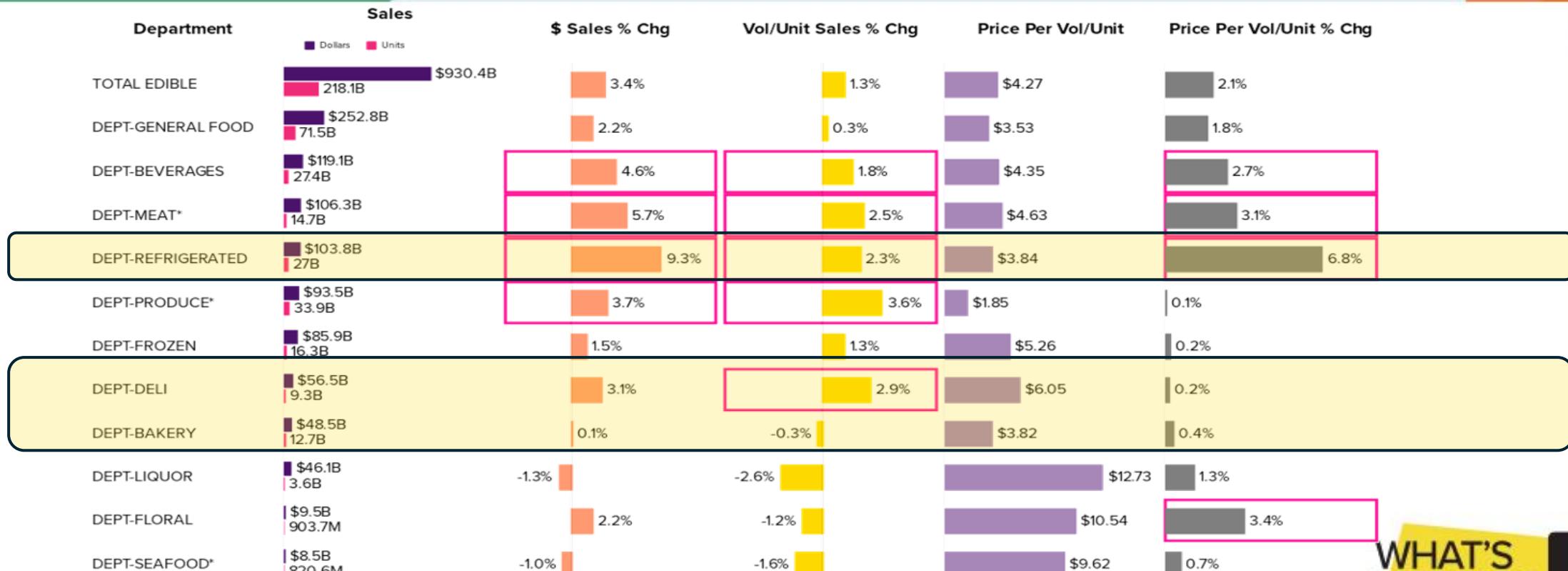
Retail F&B has gained share consistently across meal occasions, except for in-between meals

Retail (vs. foodservice) Share of Total F&B Dollars by Occasion



Note: Consumer data analysis to be used directionally. Based on a combination of household panel data (retail) and individual purchase diaries (foodservice). Excludes non-commercial foodservice (e.g., school, office). Gen Z and Seniors not shown. In-between meals includes snacks and beverages. Source: Circana, Complete Consumer 52 WE 12/29/2024 & CREST, through December 2024 Circana Executive CPG & Foodservice Advisory.

RFG/Dairy is outperforming total edible, deli is on par, and bakery is underperforming but has remained flat



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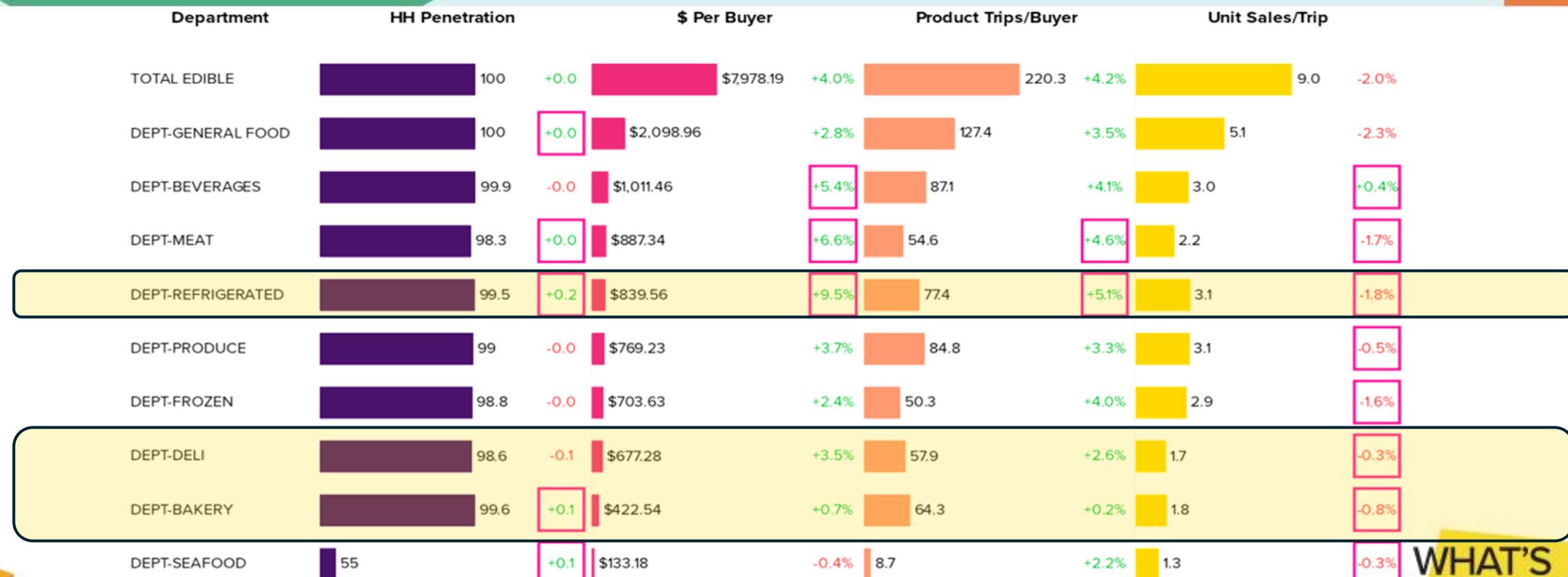
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*Vol/LBs
Exceeding TOTAL EDIBLE Trends highlighted

Source: Circana Integrated Fresh, US MULO+, 52 Weeks Ending 3/23/25.

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In shopper behavior, smaller, more frequent retail food/bev trips continue



Exceeding TOTAL EDIBLE Trends highlighted

Source: Circana Integrated Fresh Panel, Total US All Outlets, 52 Weeks Ending 3/23/25.

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Fresh Foods Top 15 categories by dollar change

Eggs moved up to #1 with 1% unit growth due to high price increases

Avocados and RFG juice/drinks are the only items in the top 15 with declining volume

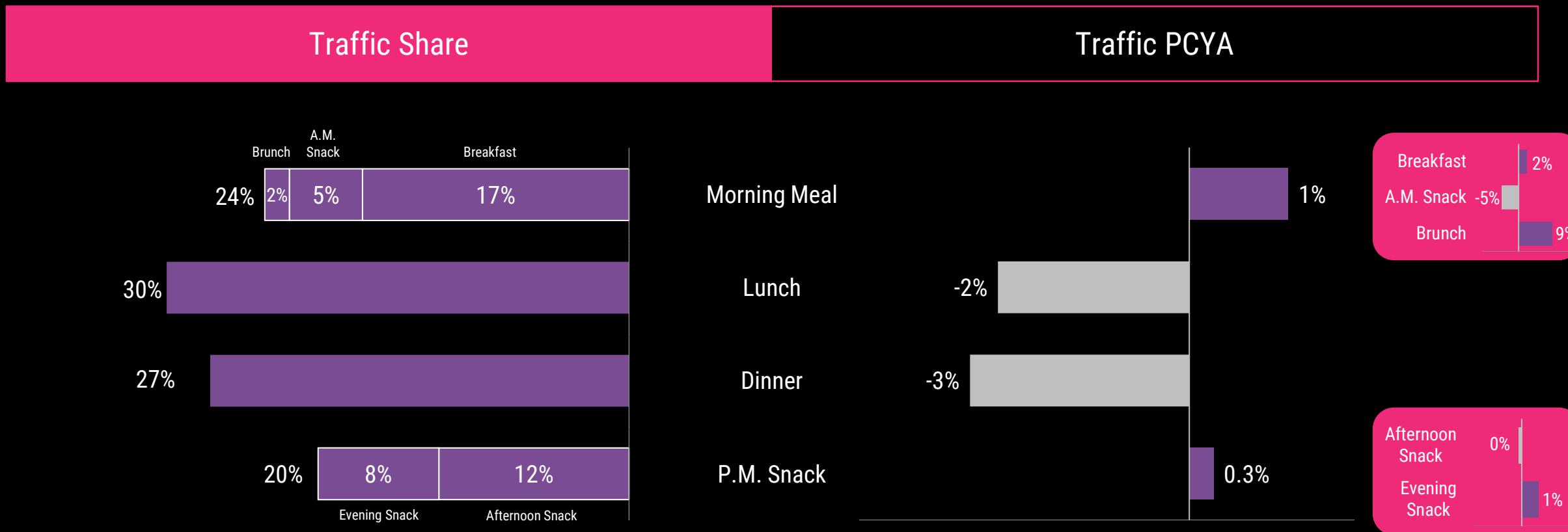
Of the top categories so far in 2025, 6 are from the dairy department

- Abs \$ Sales Change vs. YA
- Volume or Unit* Sales | % Change vs. YA



Total foodservice daypart

Morning meal and p.m. snack were positive in Q1, while lunch and dinner declined compared to a year ago.





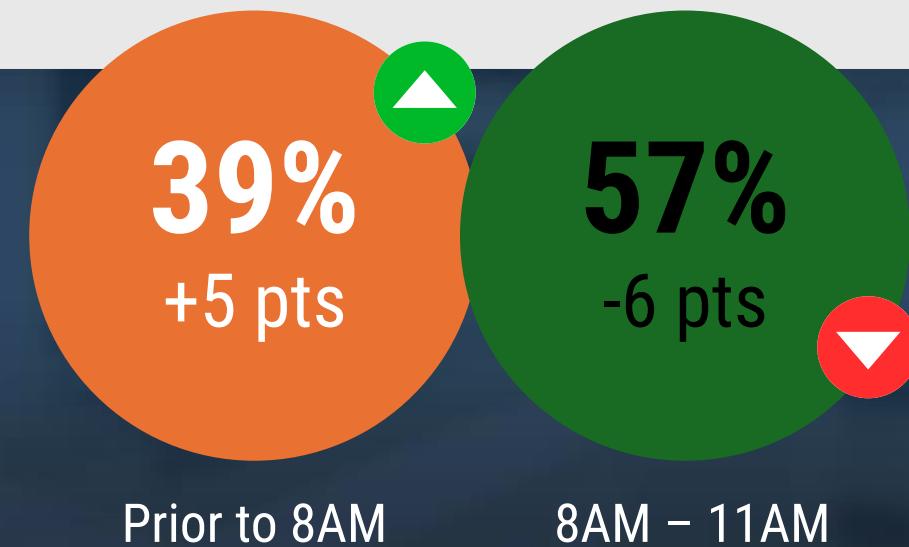
Morning Occasions – What's Driving On-the-go





Breakfast continues to start earlier

Breakfast Start Time % Occasion | Pt. Change 2024 vs. 2020



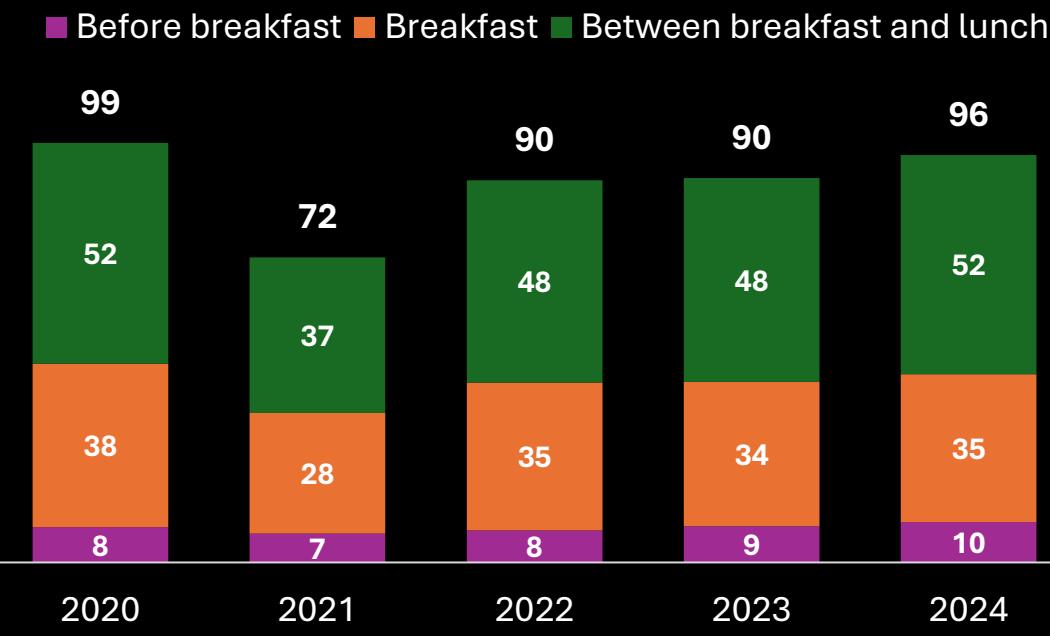
Source: Circana, National Eating Trends®, YE March
Filtered to in-home consumed and sourced from home/retail occasions

Mornings on-the-go return

Retail on-the-go occasions continue to rebound throughout the morning as consumers commute to work or school. Breakfast occasions on the go still lag behind pre-pandemic levels.

Retail on the Go by Morning Occasion Trend

Annual Occasions per Capita

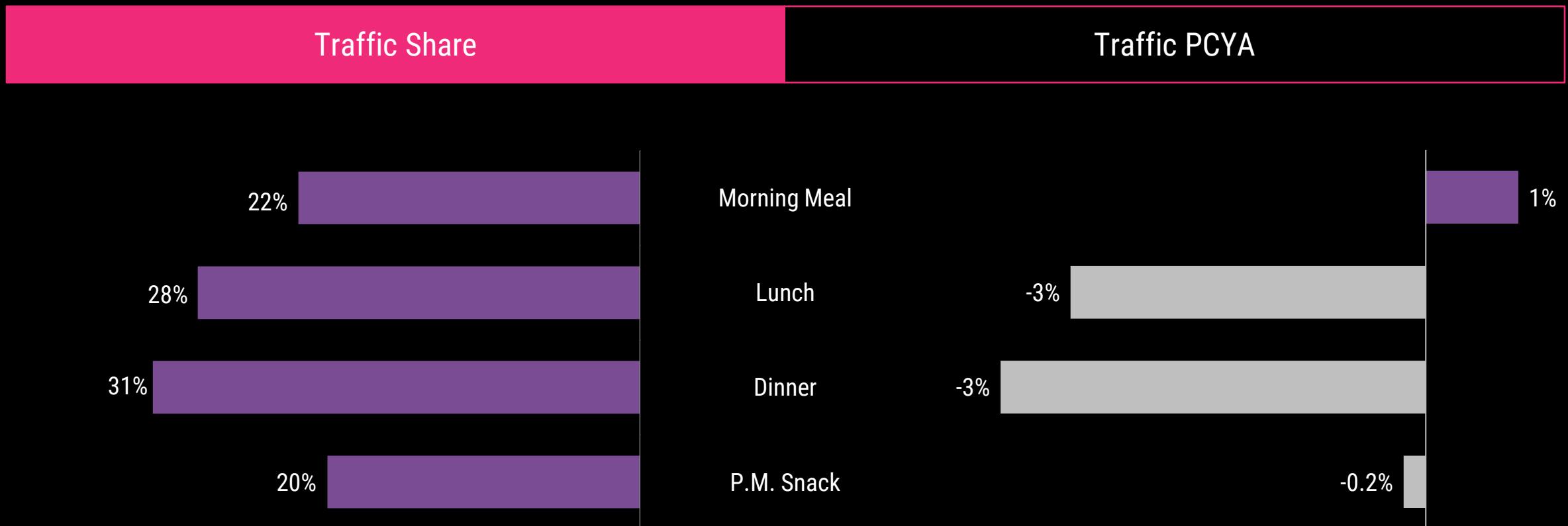


Retail on the Go Where Consumed

	% Occ.	Per Capita Pt. Change '24 vs. '21
Work	39%	+6
In Transit	19%	+3
School or College	17%	+10
Someone Else's Home	16%	+1
Someplace Else	10%	+3

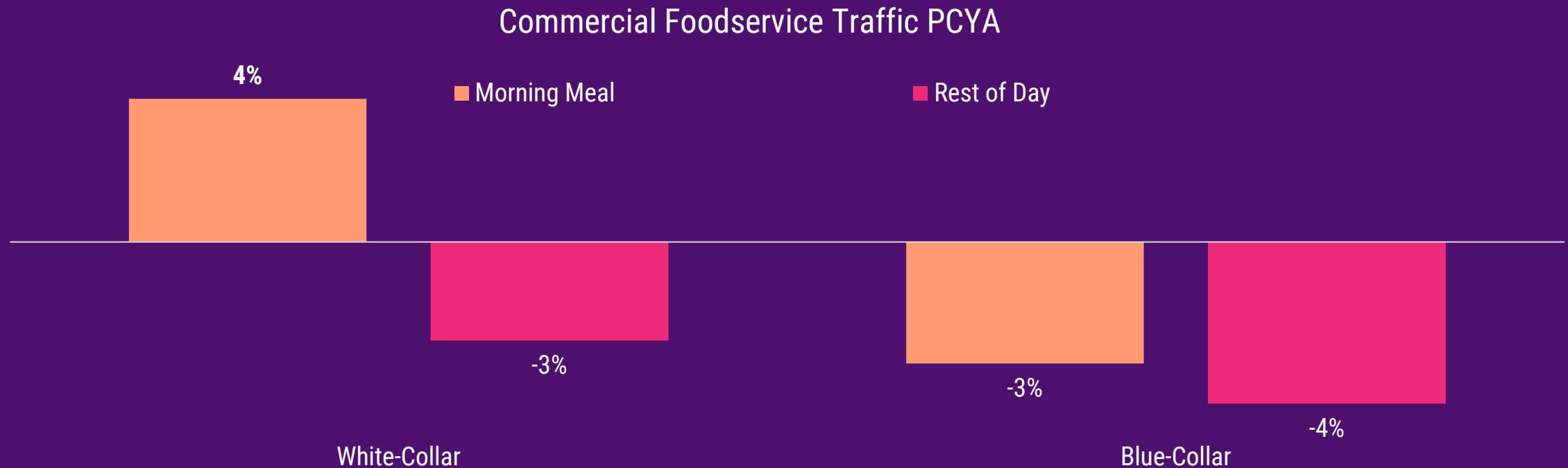
Commercial foodservice daypart

Morning meal traffic grew by 1% in Q1, while all other dayparts declined.



Return to office impact on morning meal

As more white-collar workers return to the office, they are also resuming their morning coffee and bagel run. Blue-collar workers declined visits similarly throughout the day.





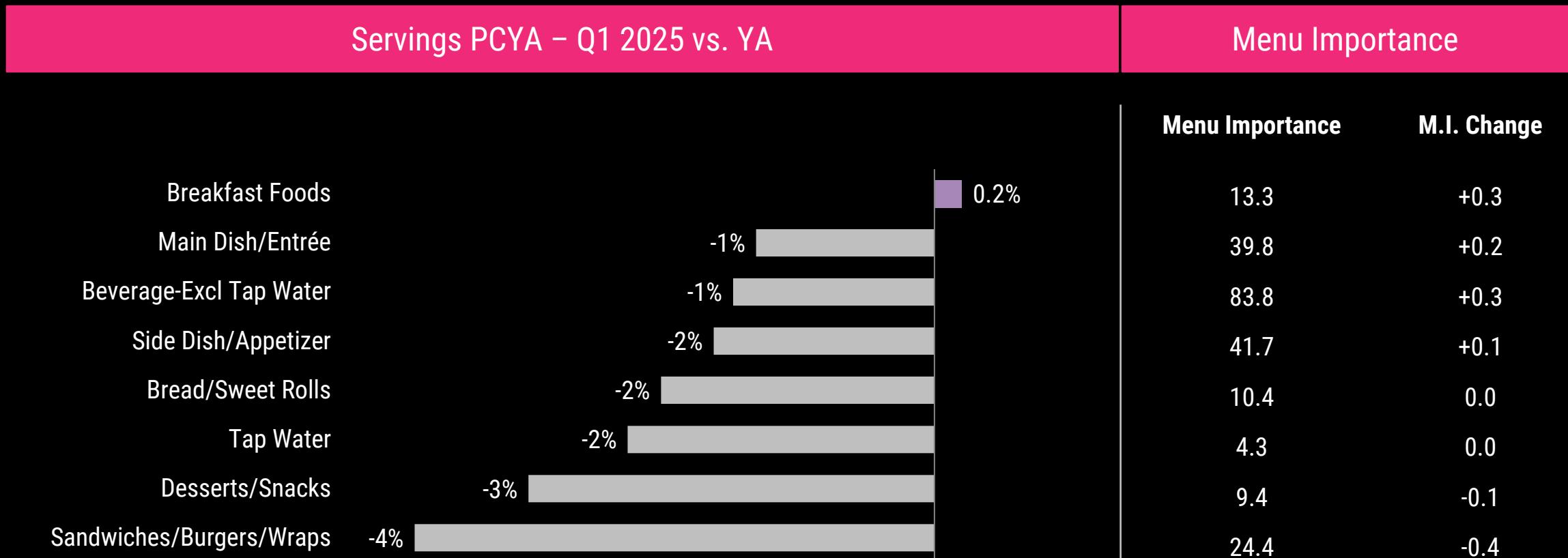
In office workers buy from commercial foodservice

↑ 8%

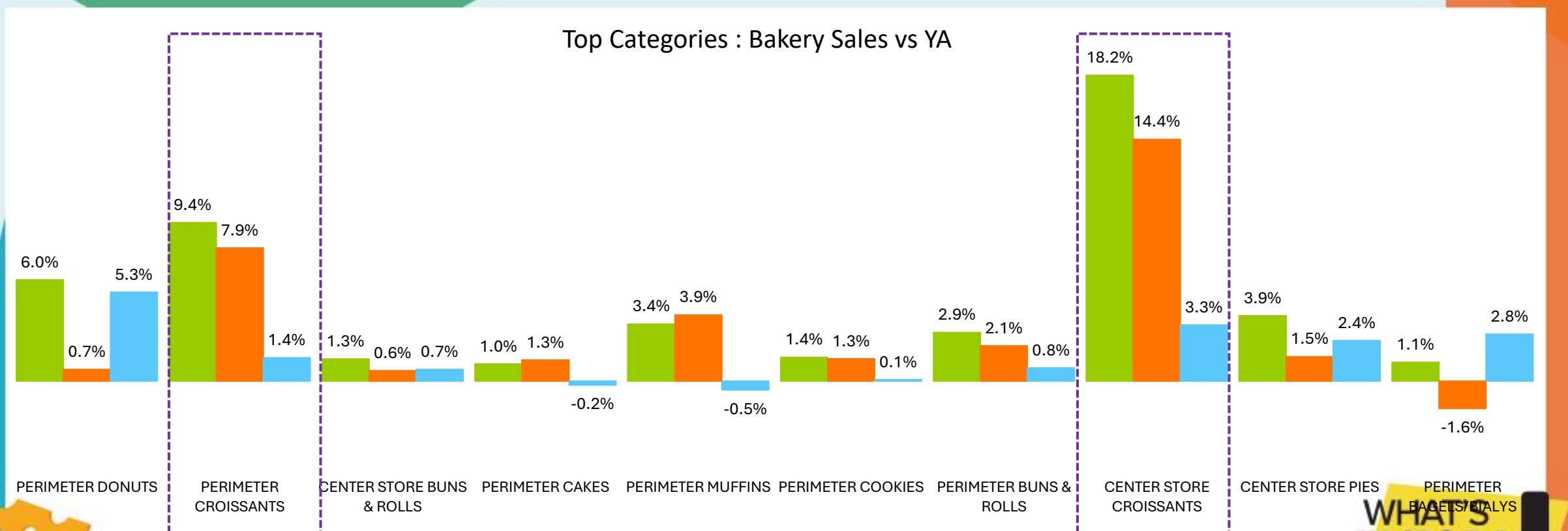
more than
remote
workers

Commercial foodservice product class

Breakfast foods were the only product class to grow in servings in Q1; sandwiches, burgers, and wraps decreased the most.



Croissants led the growth in **bakery** in both center store and perimeter



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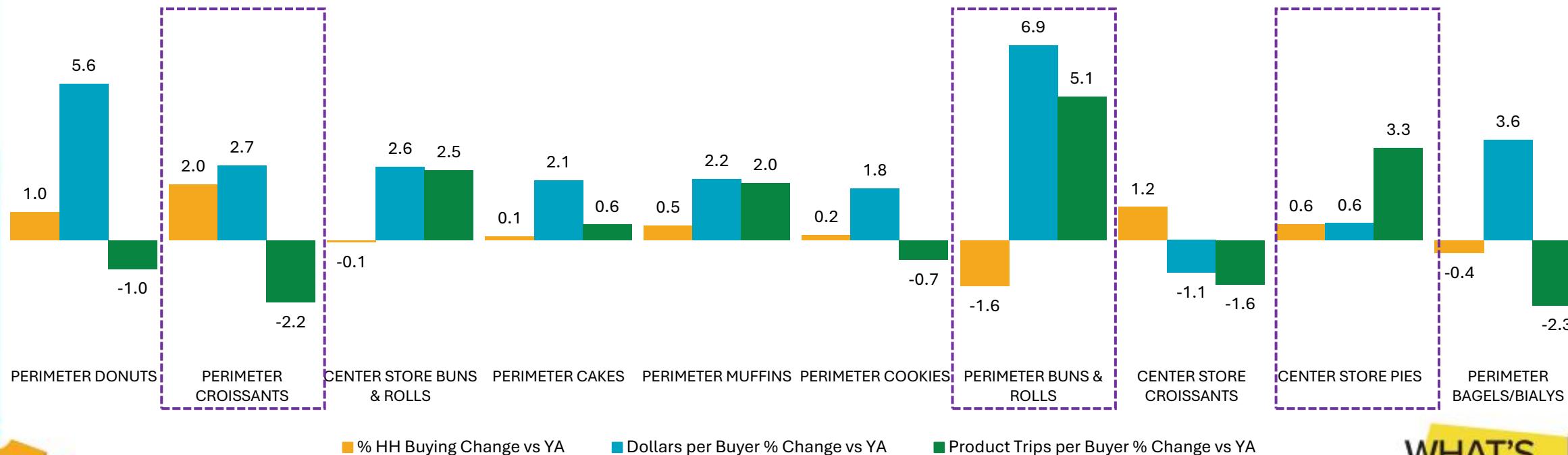
Source: Circana Integrated Fresh Market Advantage, MULO+, L52 WE 3-23-2025



Perimeter croissants enjoyed HH Pen & elevated spend per/buyer. Perimeter buns & center store pies saw sharp increases in trips.



Top Bakery Categories by Dollar Sales vs YA



■ % HH Buying Change vs YA

■ Dollars per Buyer % Change vs YA

■ Product Trips per Buyer % Change vs YA

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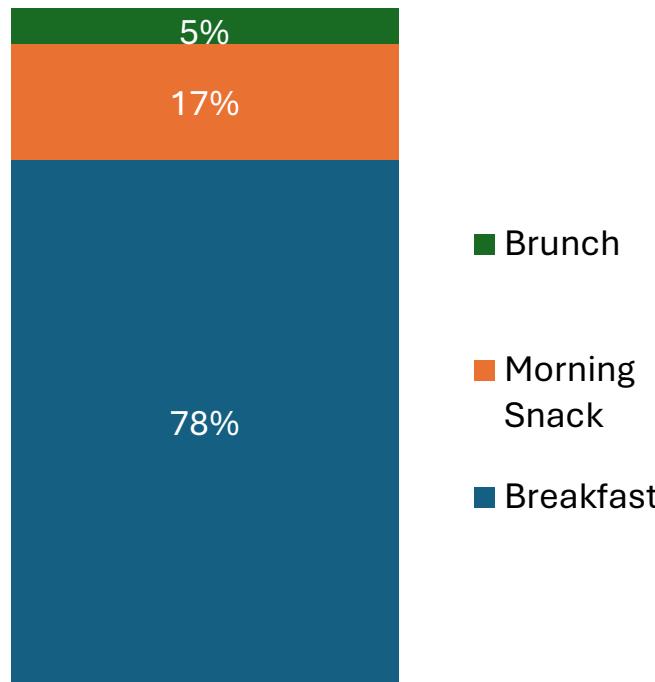
Source: Circana Integrated Fresh Panel, Total US - All Outlets, L52 WE 3-23-2025

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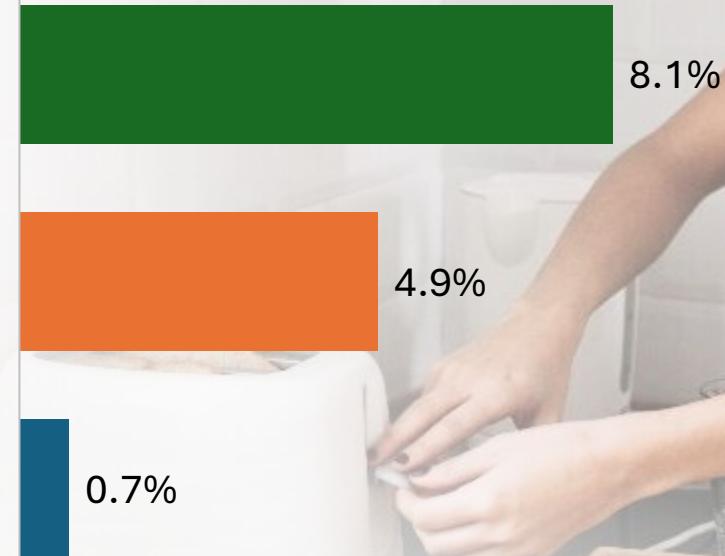
QSR morning meal detail

“Breakfast” still describes most occasions at quick-service restaurants, but growth is coming from a “snack” or “brunch.”

Morning Meal Traffic Distribution

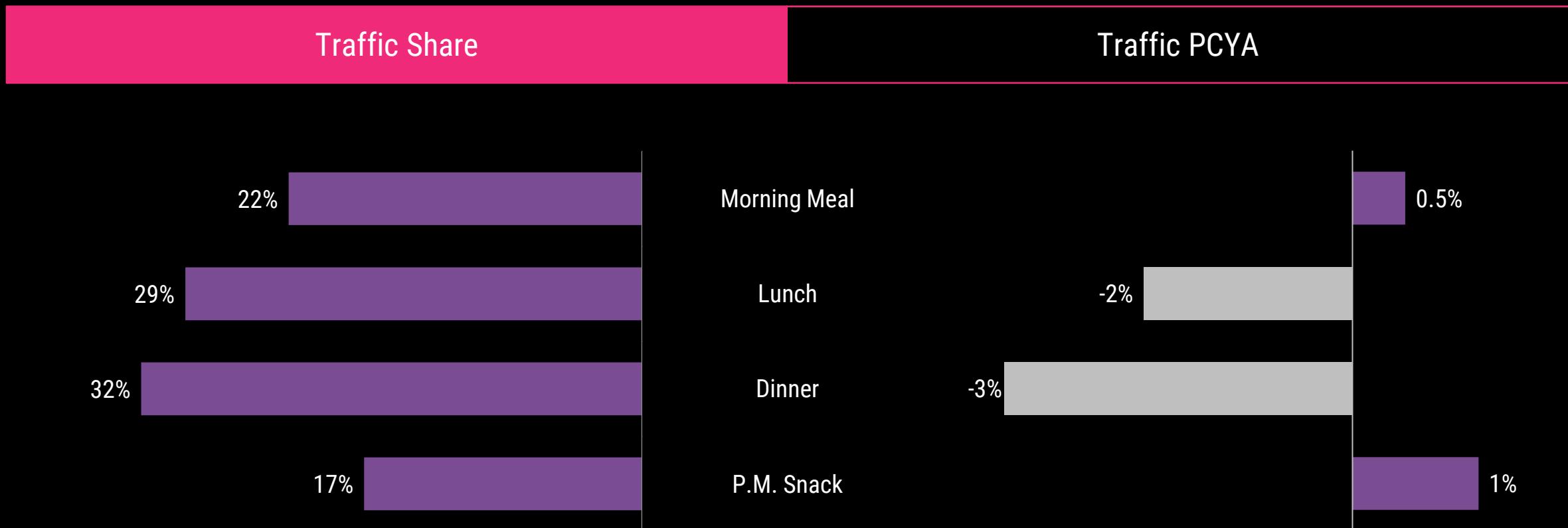


Traffic % Change 2024 vs. 2022



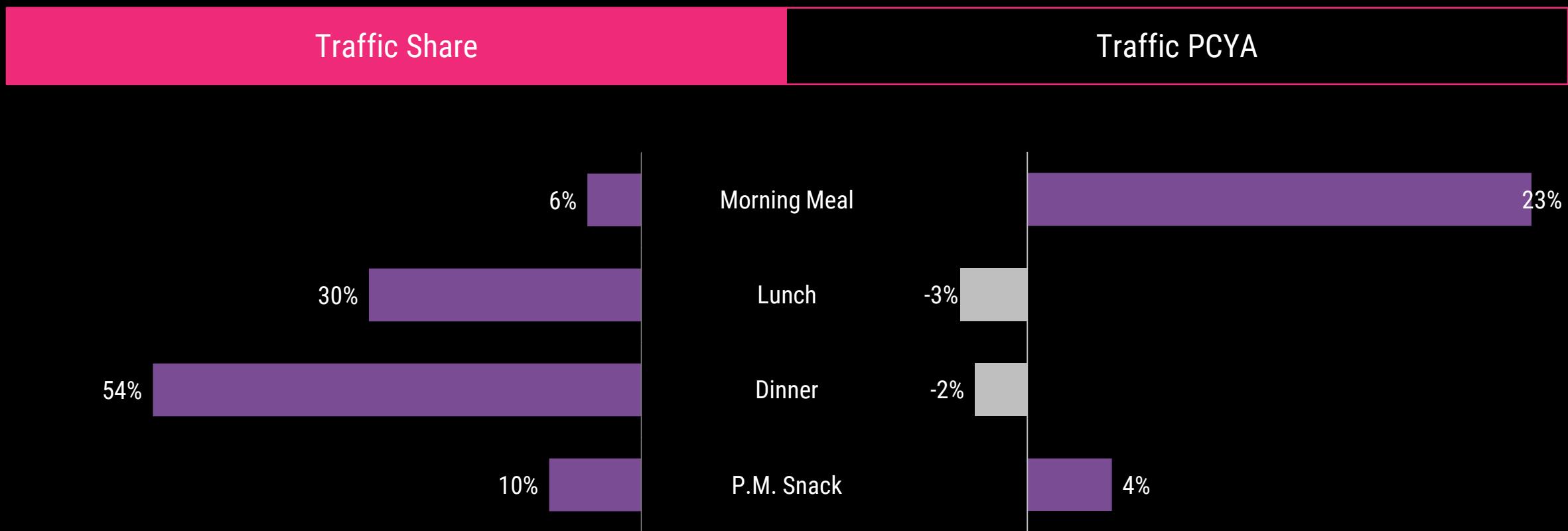
QSR daypart

Morning meal and p.m. snack both grew traffic in Q1 at quick-service restaurants.



Casual dining daypart

Morning meal and p.m. snack both grew at casual dining restaurants in Q1, signaling future opportunities; however, both dayparts are relatively small compared to lunch and dinner, which declined in Q1.

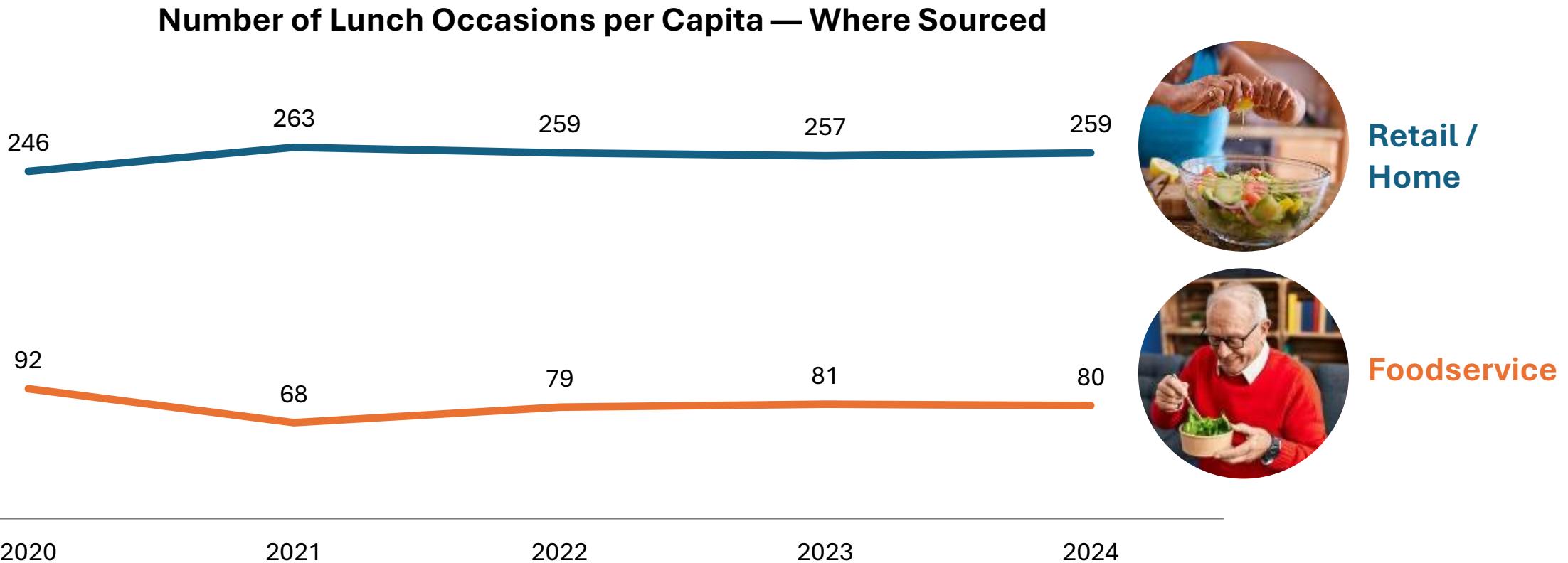




Lunch & Dinner Occasions – Saving Time



Retail / home-sourced lunches are still slightly elevated compared to pre-pandemic



Low-prep and quick homemade forms are popular at lunch

Food & Beverage Forms at In-home Lunch Occasion Share



Ready to Eat /
Drink From Retail



Completely /
Partly Homemade



Heat and Eat



Fresh / Deli Prepared

85%

42%

32%

10%

Driven by homemade sandwiches

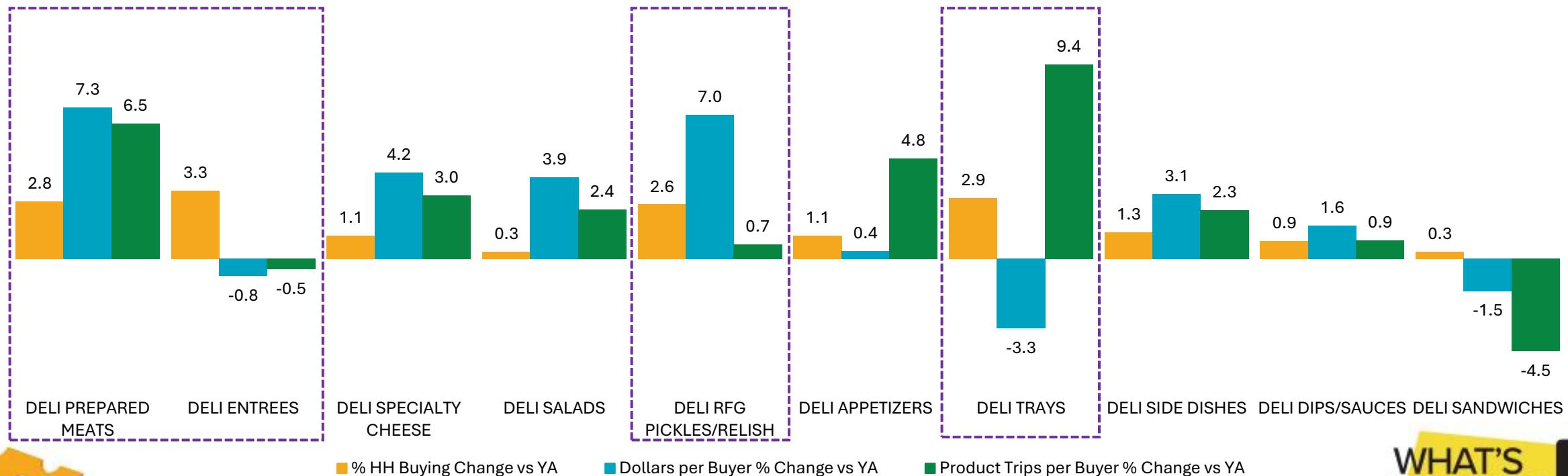
Source: Circana, National Eating Trends®, 12ME March 2024

Sourced from home/retail and consumed in home

Deli Household Penetration is up across the board with Entrees, Trays, Prepared Meats & Pickles/Relish leading the way. Trips are also up for all but sandwiches.



Top Deli Categories by Dollar Sales vs YA



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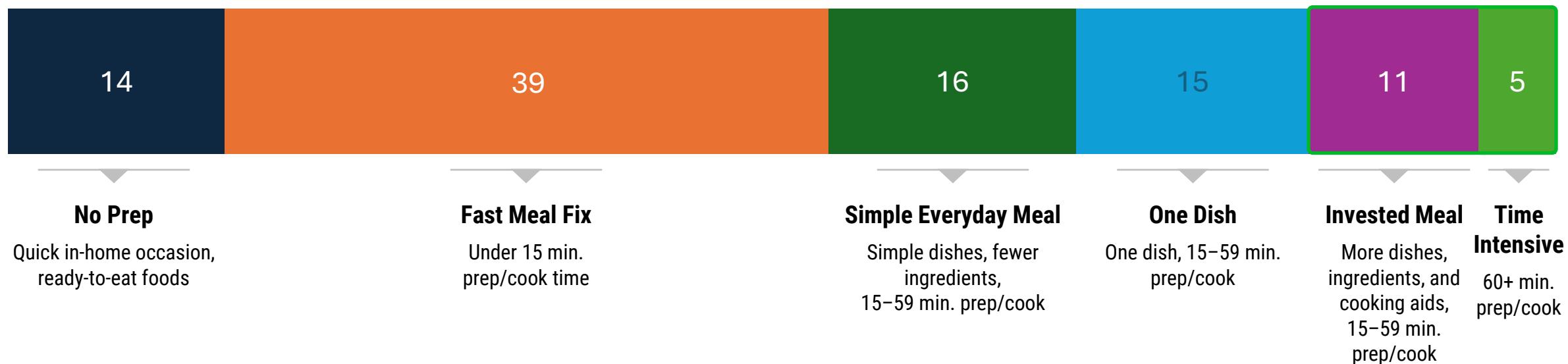
Source: Circana Integrated Fresh Panel, Total US – All Outlets, L52 WE 3-23-2025

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Half of all dinners are ready in 15 minutes or less

Fresh offerings must meet the moment – how people make meals is vital for relevancy, experience **and growth**.

In-home Dinner Continuum: Percent of In-home Sourced Dinner Occasions

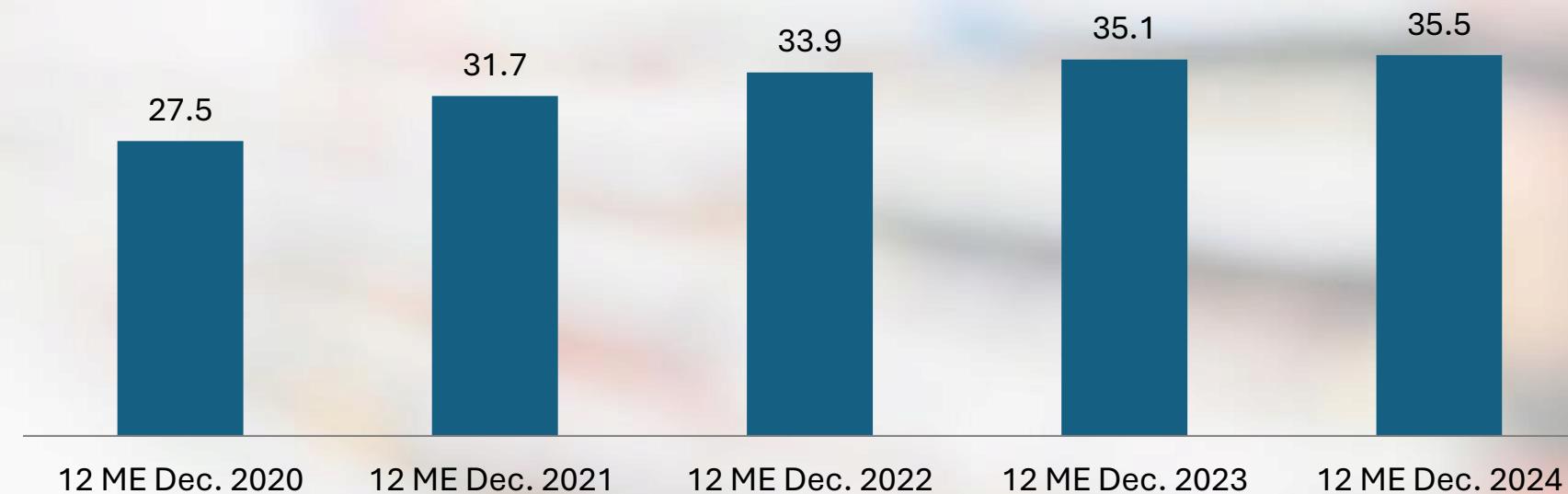


Millennials are driving growth in occasional time-required meals

Consumption tracking shows more consumers seek heat-and-eat options at retail



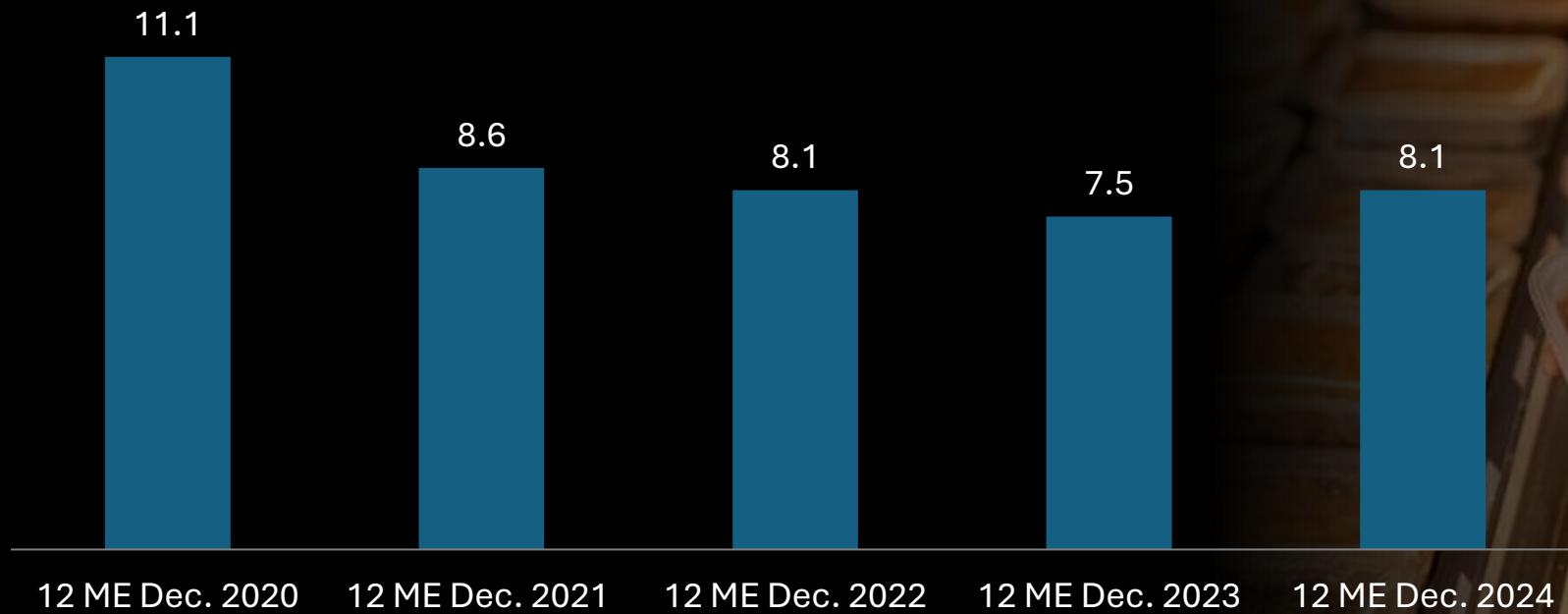
Heat-and-Eat % of Dinner Occasions



Source: Circana, National Eating Trends®.

And they rely more on prepared foods at retail at dinner

Retail Fresh/Deli Prepared % of Dinner Occasion





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Special
Occasion



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Everyday Special Occasions

At 5% of occasions **something out of the ordinary is happening**



We're hosting guests in our homes



Celebrating a special life moment or a holiday

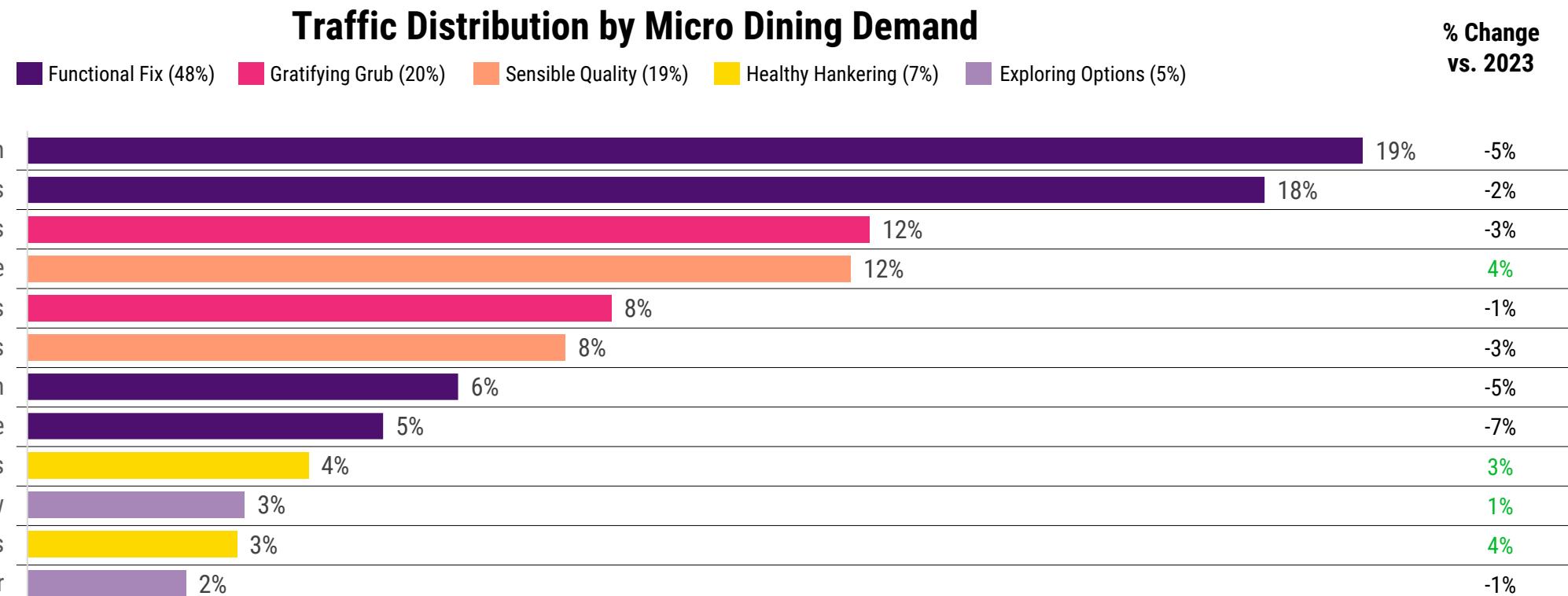


Having a special meal "just because"



Quality, health, and exploration over cost

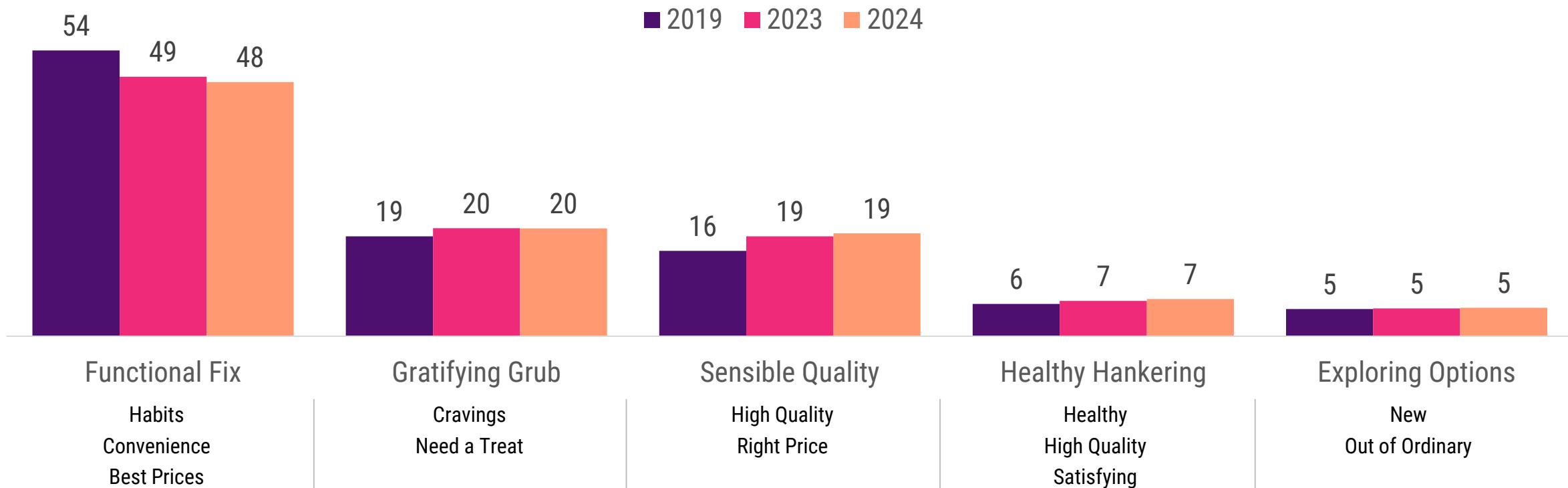
Nearly one in five restaurant visits is a “family function” occasion; however, traffic growth came from functions focused on solo quality and health.



Consumers increase focus on quality and health

Functional fix, the largest dining demand, declined again in 2024, as consumers shift their attention to quality, health, and trying new menu items.

Traffic Distribution by Macro Dining Demand



Do you have your fair share?



There are **32B** special occasions annually

25B source foods/ beverages from retail

Consumers spend **1.6X** more per occasion

These are Primarily Everyday Occasions

Share of Special Occasions

90%

Non-holiday

10%
Holiday



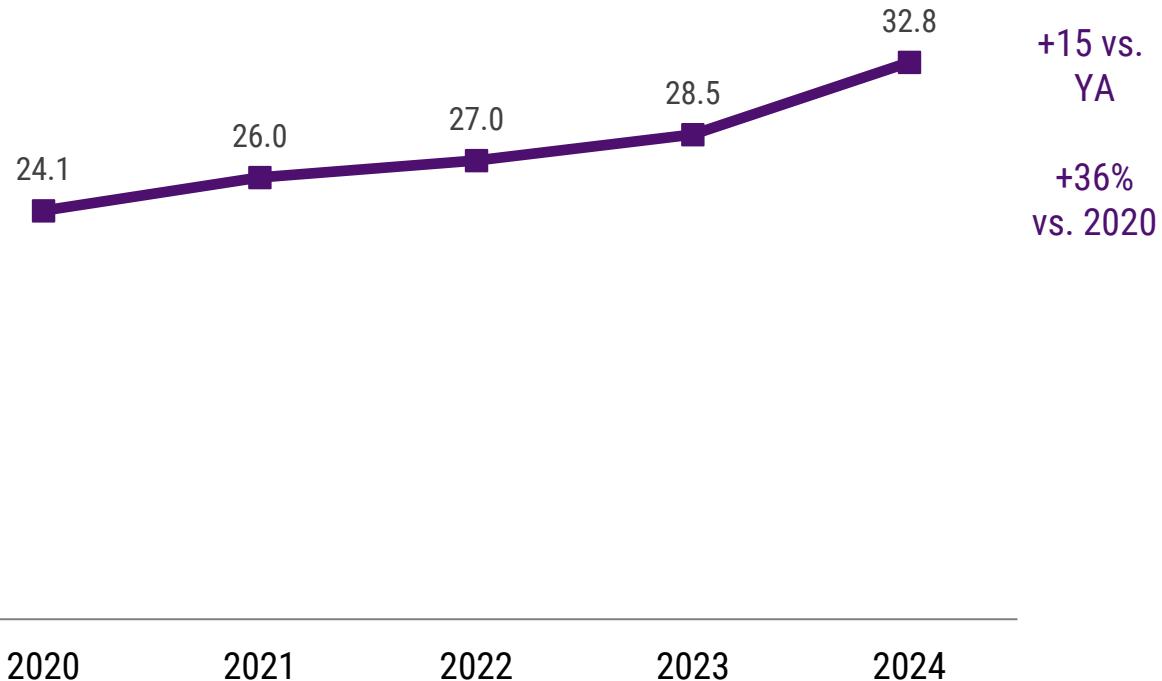
Source: Circana, Purchase to Consumption, 6 ME Dec. 2024 and National Eating Trends*, year ending Dec. 2024

All special occasions sourced both in and away from home

Special occasions count individual eaters and drinkers at those occasions
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Special occasions are a growing behavior

In & Away from Home Special Occasions
Projected Annual Occasions (Billions)



Source: Circana, National Eating Trends®, years ending Dec.
All special occasions sourced both in and away from home

Donuts and cookies are among the top sweet snack across generations

Chewy candy and fruit snacks are more popular among the younger generations

In Top 5 Sweet Snack Foods by Generation

Chocolate Candy
Cookies
Donuts
Etc...

Chocolate Candy
Cookies
Chewy Candy
Etc...

Chocolate Candy
Cookies
Chewy Candy
Etc...

Chocolate Candy
Cookies
Donuts
Etc...

Chocolate Candy
Cookies
Donuts
Etc...

Chocolate Candy
Cookies
Donuts
Etc...

Total
Individuals

Gen Alpha

Gen Z

Millennials

Gen X

Boomers

consumers are

3X

more likely to choose foods and beverages because they wanted to **try something new / different** while at a special occasion

OPPORTUNITY

normal habits are being disrupted – consumers are open to new solutions



Source: Circana, National Eating Trends®, year ending Dec. 2024
All special occasions sourced both in and away from home

Food and beverage choices reflect a desire to have something outside of the normal



Main Dish / Entrée Oriented

- Red Meat
- Pork
- Poultry
- Combination Dishes
- Pancakes, Waffles, French Toast



Special occasions consumed in the home, sourced from home/retail, all uses List based on special occasion indexed to total: % of occasions; indices 120+ considered high development.

* = excludes water

More Likely to Serve / Have at Home Special Occasions

Side Dish Oriented

- Potatoes
- Dips & Salsa
- Stuffing
- Vegetables & Legumes
- Salted Snacks



Dessert Oriented

- Cakes, Cupcakes
- Pies & Tarts
- Ice Cream & Frozen Desserts
- Candy
- Cookies & Brownies
- Coffee Cake & Quick Bread



Strategies for growth



01

Recognize new emerging moments for consumption throughout the day

02

Reimagine category usage occasions beyond traditional day parts

03

Rethink foods and meal composition around the “3 Ps”

- Portion sizes
- Portability
- Price points

Thank you!



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